

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): March 3, 2022

Broadcom Inc.
(Exact Name of Registrant as Specified in Charter)

Delaware
(State or other jurisdiction of incorporation)

001-38449
(Commission File Number)

35-2617337
(I.R.S. Employer Identification No.)

1320 Ridder Park Drive,
San Jose, California 95131-2313
(Address of principal executive offices including zip code)
(408) 433-8000
(Registrant's telephone number, including area code)

- Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
 - ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
 - ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
 - ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class	Trading Symbol(s)	Name of Each Exchange on Which Registered
Common Stock, \$0.001 par value	AVGO	The NASDAQ Global Select Market
8.00% Mandatory Convertible Preferred Stock, Series A, \$0.001 par value	AVGOP	The NASDAQ Global Select Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 2.02 Results of Operations and Financial Condition.

On March 3, 2022, Broadcom Inc. (the “Company”) issued a press release announcing its unaudited financial results for the first fiscal quarter ended January 30, 2022.

A copy of the press release is attached hereto as Exhibit 99.1 and is incorporated herein by reference.

The information in Item 2.02 of this Report and the press release attached hereto as Exhibit 99.1 are furnished and shall not be treated as filed for purposes of the Securities Exchange Act of 1934, as amended.

Item 8.01 Other Events.

On March 3, 2022, the Company announced that the Board of Directors has declared a quarterly cash dividend on the Company’s 8.00% Mandatory Convertible Preferred Stock, Series A (the “Mandatory Convertible Preferred Stock”), of \$20.00 per share. This dividend is payable on March 31, 2022 to Mandatory Convertible Preferred Stock holders of record at the close of business (5:00 p.m., Eastern Time) on March 15, 2022.

The Company also announced that the Board of Directors has declared a quarterly cash dividend on the Company’s common stock of \$4.10 per share. This dividend is payable on March 31, 2022 to common stockholders of record at the close of business (5:00 p.m., Eastern Time) on March 22, 2022.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit No.	Description
99.1	Press release issued by Broadcom Inc. dated March 3, 2022
104	Cover Page Interactive Data File (formatted as Inline XBRL).

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: March 3, 2022

Broadcom Inc.

By: /s/ Kirsten Spears
Name: Kirsten Spears
Title: Vice President, Chief Financial Officer and Chief
Accounting Officer

Broadcom Inc. Announces First Quarter Fiscal Year 2022 Financial Results and Quarterly Dividends

- Revenue of \$7,706 million for the first quarter, up 16 percent from the prior year period
- GAAP net income of \$2,472 million for the first quarter; Adjusted EBITDA of \$4,818 million for the first quarter
- GAAP diluted EPS of \$5.59 for the first quarter; Non-GAAP diluted EPS of \$8.39 for the first quarter
- \$3,385 million of free cash flow from operations for the first quarter, defined as cash from operations of \$3,486 million less capital expenditures of \$101 million
- Quarterly common stock dividend of \$4.10 per share
- Repurchased and eliminated 5 million shares for \$3,099 million
- Second quarter revenue guidance of approximately \$7.9 billion, an expected increase of 20 percent from the prior year period
- Second quarter Adjusted EBITDA guidance of approximately 62.5 percent of projected revenue ⁽¹⁾

SAN JOSE, Calif. – March 3, 2022 – Broadcom Inc. (Nasdaq: [AVGO](#)), a global technology leader that designs, develops and supplies semiconductor and infrastructure software solutions, today reported financial results for its first quarter of fiscal year 2022, ended January 30, 2022, provided guidance for the second quarter of its fiscal year 2022 and announced its quarterly dividends.

“Broadcom’s record first quarter results were driven by strong enterprise demand, and continued investments in next generation technology by hyperscale and service providers,” said Hock Tan, President and CEO of Broadcom Inc. “Our second quarter outlook projects year-over-year growth to accelerate.”

“Consolidated revenue grew 16% year-over-year to a record \$7.7 billion and operating profit increased 23%,” said Kirsten Spears, CFO of Broadcom Inc. “We generated \$3.4 billion in free cash flow and are expecting free cash flow to remain strong in the second quarter. Consistent with our commitment to return excess cash to shareholders, we returned \$4.5 billion to shareholders in the quarter including \$1.8 billion of cash dividends and \$2.7 billion of share repurchases.”

First Quarter Fiscal Year 2022 Financial Highlights

(Dollars in millions, except per share data)	GAAP			Non-GAAP		
	Q1 22	Q1 21	Change	Q1 22	Q1 21	Change
Net revenue	\$ 7,706	\$ 6,655	+16 %	\$ 7,706	\$ 6,655	+16 %
Net income	\$ 2,472	\$ 1,378	+\$1,094	\$ 3,741	\$ 2,973	+\$768
Earnings per common share - diluted	\$ 5.59	\$ 3.05	+\$2.54	\$ 8.39	\$ 6.61	+\$1.78

⁽¹⁾ The Company is not readily able to provide a reconciliation of the projected non-GAAP financial information presented to the relevant projected GAAP measure without unreasonable effort.

<u>(Dollars in millions)</u>	Q1 22		Q1 21		Change	
Cash flow from operations	\$	3,486	\$	3,113	+\$373	
Adjusted EBITDA	\$	4,818	\$	3,941	+\$877	
Free cash flow	\$	3,385	\$	2,999	+\$386	
<u>Net revenue by segment</u>						
<u>(Dollars in millions)</u>	Q1 22		Q1 21		Change	
Semiconductor solutions	\$	5,873	76 %	\$ 4,908	74 %	+20 %
Infrastructure software		1,833	24	1,747	26	+5 %
Total net revenue	\$	7,706	100 %	\$ 6,655	100 %	

The Company's cash and cash equivalents at the end of the fiscal quarter were \$10,219 million, compared to \$12,163 million at the end of the prior quarter.

During the first fiscal quarter, the Company generated \$3,486 million in cash from operations and spent \$101 million on capital expenditures. The Company spent \$3,099 million on share repurchases and eliminations, consisting of \$2,724 million in repurchases of 4.4 million shares and \$375 million of withholding tax payments related to net settled equity awards that vested in the quarter (representing approximately 0.6 million shares withheld).

On December 31, 2021, the Company paid a cash dividend of \$4.10 per share of common stock, totaling \$1,689 million and a cash dividend of \$20.00 per share of mandatory convertible preferred stock, totaling \$75 million.

The differences between the Company's GAAP and non-GAAP results are described generally under "Non-GAAP Financial Measures" below, and presented in detail in the financial reconciliation tables attached to this release.

Second Quarter Fiscal Year 2022 Business Outlook

Based on current business trends and conditions, the outlook for the second quarter of fiscal year 2022, ending May 1, 2022, is expected to be as follows:

- Second quarter revenue guidance of approximately \$7.9 billion; and
- Second quarter Adjusted EBITDA guidance of approximately 62.5 percent of projected revenue.

The guidance provided above is only an estimate of what the Company believes is realizable as of the date of this release. The Company is not readily able to provide a reconciliation of projected Adjusted EBITDA to projected net income without unreasonable effort. Actual results will vary from the guidance and the variations may be material. The Company undertakes no intent or obligation to publicly update or revise any of these projections, whether as a result of new information, future events or otherwise, except as required by law.

Quarterly Dividends

The Company's Board of Directors has approved a quarterly cash dividend on its common stock of \$4.10 per share. The common stock dividend is payable on March 31, 2022 to common stockholders of record at the close of business (5:00 p.m. Eastern Time) on March 22, 2022.

The Company's Board of Directors has also approved a quarterly cash dividend on its 8.00% Mandatory Convertible Preferred Stock, Series A, of \$20.00 per share. This dividend is payable on March 31, 2022 to preferred stockholders of record at the close of business (5:00 p.m. Eastern Time) on March 15, 2022.

Financial Results Conference Call

Broadcom Inc. will host a conference call to review its financial results for the first quarter fiscal year 2022 and to discuss the business outlook, today at 2:00 p.m. Pacific Time.

To Listen via Internet: The conference call can be accessed live online in the Investors section of the Broadcom website at <https://investors.broadcom.com/>.

To Listen via Telephone: Preregistration is required by the conference call operator. Please preregister at: <http://www.directeventreg.com/registration/event/7657369>. Upon registering, you will be emailed a dial-in number, direct passcode and unique PIN.

Replay: A telephone playback of the conference call can be accessed for one week following the call by dialing: (855) 859-2056; International + 1 (404) 537-3406; Passcode: 7657369; or through the Investors section of the Broadcom website at <https://investors.broadcom.com/>.

Non-GAAP Financial Measures

The non-GAAP measures should not be considered as a substitute for, or superior to, measures of financial performance prepared in accordance with GAAP. A reconciliation between GAAP and non-GAAP financial data is included in the supplemental financial data attached to this press release. Broadcom believes non-GAAP financial information provides additional insight into the Company's on-going performance. Therefore, Broadcom provides this information to investors for a more consistent basis of comparison and to help them evaluate the results of the Company's on-going operations and enable more meaningful period to period comparisons.

In addition to GAAP reporting, Broadcom provides investors with net income, operating income, gross margin, operating expenses, cash flow and other data on a non-GAAP basis. This non-GAAP information excludes amortization of acquisition-related intangible assets, stock-based compensation expense, restructuring, impairment and disposal charges, acquisition-related costs, including integration costs, purchase accounting effect on inventory, litigation settlements, loss on debt extinguishment, gains (losses) on investments, income (loss) from discontinued operations, non-GAAP tax reconciling adjustments, and other adjustments. Management does not believe that these items are reflective of the Company's underlying performance. Internally, these non-GAAP measures are significant measures used by management for purposes of evaluating the core operating performance of the Company, establishing internal budgets, calculating return on investment for development programs and growth initiatives, comparing performance with internal forecasts and targeted business models, strategic planning, evaluating and valuing potential acquisition candidates and how their operations compare to

the Company's operations, and benchmarking performance externally against the Company's competitors. The exclusion of these and other similar items from Broadcom's non-GAAP financial results should not be interpreted as implying that these items are non-recurring, infrequent or unusual.

Free cash flow measures have limitations as they omit certain components of the overall cash flow statement and do not represent the residual cash flow available for discretionary expenditures. Investors should not consider presentation of free cash flow measures as implying that stockholders have any right to such cash. Broadcom's free cash flow may not be calculated in a manner comparable to similarly named measures used by other companies.

About Broadcom Inc.

Broadcom Inc. (NASDAQ: AVGO) is a global technology leader that designs, develops and supplies a broad range of semiconductor and infrastructure software solutions. Broadcom's category-leading product portfolio serves critical markets including data center, networking, enterprise software, broadband, wireless, storage and industrial. Our solutions include data center networking and storage, enterprise, mainframe and cyber security software focused on automation, monitoring and security, smartphone components, telecoms and factory automation. For more information, go to <https://www.broadcom.com>.

Cautionary Note Regarding Forward-Looking Statements

This announcement contains forward-looking statements (including within the meaning of Section 21E of the United States Securities Exchange Act of 1934, as amended, and Section 27A of the United States Securities Act of 1933, as amended) concerning Broadcom. These statements include, but are not limited to, statements that address our expected future business and financial performance, and other statements identified by words such as "will," "expect," "believe," "anticipate," "estimate," "should," "intend," "plan," "potential," "predict," "project," "aim," and similar words, phrases or expressions. These forward-looking statements are based on current expectations and beliefs of the management of Broadcom, as well as assumptions made by, and information currently available to, such management, current market trends and market conditions and involve risks and uncertainties, many of which are outside the Company's and management's control, and which may cause actual results to differ materially from those contained in forward-looking statements. Accordingly, you should not place undue reliance on such statements.

Particular uncertainties that could materially affect future results include risks associated with: the COVID-19 pandemic, which has disrupted, and will likely continue to disrupt, normal business activity, and which may have an adverse effect on our results of operations; any loss of our significant customers and fluctuations in the timing and volume of significant customer demand; our dependence on contract manufacturing and outsourced supply chain; our dependency on a limited number of suppliers; government regulations and administrative proceedings, trade restrictions and trade tensions; global economic conditions and concerns; cyclicity in the semiconductor industry or in our target markets; global political and economic conditions; our significant indebtedness and the need to generate sufficient cash flows to service and repay such debt; the amount and frequency of our share repurchase program; dependence on and risks associated with distributors and resellers of our products; dependence on senior management and our ability to attract and retain qualified personnel; any acquisitions we may make, such as delays, challenges and expenses associated with receiving governmental and regulatory

approvals and satisfying other closing conditions, and with integrating acquired businesses with our existing businesses and our ability to achieve the benefits, growth prospects and synergies expected by such acquisitions; involvement in legal proceedings; quarterly and annual fluctuations in operating results; our ability to accurately estimate customers' demand and adjust our manufacturing and supply chain accordingly; our competitive performance and ability to continue achieving design wins with our customers, as well as the timing of any design wins; prolonged disruptions of our or our contract manufacturers' manufacturing facilities, warehouses or other significant operations; our ability to improve our manufacturing efficiency and quality; our dependence on outsourced service providers for certain key business services and their ability to execute to our requirements; our ability to maintain or improve gross margin; our ability to protect our intellectual property and the unpredictability of any associated litigation expenses; compatibility of our software products with operating environments, platforms or third-party products; our ability to enter into satisfactory software license agreements; availability of third party software used in our products; use of open source code sources in our products; any expenses or reputational damage associated with resolving customer product warranty and indemnification claims; market acceptance of the end products into which our products are designed; our ability to sell to new types of customers and to keep pace with technological advances; our compliance with privacy and data security laws; our ability to protect against a breach of security systems; fluctuations in foreign exchange rates; our provision for income taxes and overall cash tax costs, legislation that may impact our overall cash tax costs and our ability to maintain tax concessions in certain jurisdictions; and other events and trends on a national, regional and global scale, including those of a political, economic, business, competitive and regulatory nature. Many of the foregoing risks and uncertainties are, and will be, exacerbated by the COVID-19 pandemic and any worsening of the global business and economic environment as a result.

Our filings with the SEC, which you may obtain for free at the SEC's website at <http://www.sec.gov>, discuss some of the important risk factors that may affect our business, results of operations and financial condition. Actual results may vary from the estimates provided. We undertake no intent or obligation to publicly update or revise any of the estimates and other forward-looking statements made in this announcement, whether as a result of new information, future events or otherwise, except as required by law.

Contact:

Ji Yoo
Broadcom Inc.
Investor Relations
408-433-8000
investor.relations@broadcom.com

(AVGO-Q)

BROADCOM INC.
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS — UNAUDITED
(IN MILLIONS, EXCEPT PER SHARE DATA)

	Fiscal Quarter Ended		
	January 30, 2022	October 31, 2021	January 31, 2021
Net revenue	\$ 7,706	\$ 7,407	\$ 6,655
Cost of revenue:			
Cost of revenue	1,925	1,920	1,814
Amortization of acquisition-related intangible assets	730	849	874
Restructuring charges	2	—	15
Total cost of revenue	2,657	2,769	2,703
Gross margin	5,049	4,638	3,952
Research and development	1,206	1,200	1,211
Selling, general and administrative	321	337	339
Amortization of acquisition-related intangible assets	397	494	494
Restructuring, impairment and disposal charges	17	26	71
Total operating expenses	1,941	2,057	2,115
Operating income	3,108	2,581	1,837
Interest expense	(407)	(434)	(570)
Other income (expense), net	(14)	22	117
Income before income taxes	2,687	2,169	1,384
Provision for income taxes	215	180	6
Net income	2,472	1,989	1,378
Dividends on preferred stock	(74)	(75)	(74)
Net income attributable to common stock	\$ 2,398	\$ 1,914	\$ 1,304
Net income per share attributable to common stock:			
Basic	\$ 5.82	\$ 4.65	\$ 3.20
Diluted ⁽¹⁾	\$ 5.59	\$ 4.45	\$ 3.05
Weighted-average shares used in per share calculations:			
Basic	412	412	407
Diluted ⁽¹⁾	429	430	428
Stock-based compensation expense:			
Cost of revenue	\$ 36	\$ 37	\$ 32
Research and development	268	279	328
Selling, general and administrative	83	98	84
Total stock-based compensation expense	\$ 387	\$ 414	\$ 444

(1) Excludes the potentially dilutive effect of Mandatory Convertible Preferred Stock as the impact was antidilutive.

BROADCOM INC.
FINANCIAL RECONCILIATION: GAAP TO NON-GAAP — UNAUDITED
(IN MILLIONS)

	Fiscal Quarter Ended		
	January 30, 2022	October 31, 2021	January 31, 2021
Gross margin on GAAP basis	\$ 5,049	\$ 4,638	\$ 3,952
Amortization of acquisition-related intangible assets	730	849	874
Stock-based compensation expense	36	37	32
Restructuring charges	2	—	15
Acquisition-related costs	4	3	3
Gross margin on non-GAAP basis	\$ 5,821	\$ 5,527	\$ 4,876
Research and development on GAAP basis	\$ 1,206	\$ 1,200	\$ 1,211
Stock-based compensation expense	268	279	328
Acquisition-related costs	—	—	1
Research and development on non-GAAP basis	\$ 938	\$ 921	\$ 882
Selling, general and administrative expense on GAAP basis	\$ 321	\$ 337	\$ 339
Stock-based compensation expense	83	98	84
Acquisition-related costs	11	17	41
Selling, general and administrative expense on non-GAAP basis	\$ 227	\$ 222	\$ 214
Total operating expenses on GAAP basis	\$ 1,941	\$ 2,057	\$ 2,115
Amortization of acquisition-related intangible assets	397	494	494
Stock-based compensation expense	351	377	412
Restructuring, impairment and disposal charges	17	26	71
Acquisition-related costs	11	17	42
Total operating expenses on non-GAAP basis	\$ 1,165	\$ 1,143	\$ 1,096
Operating income on GAAP basis	\$ 3,108	\$ 2,581	\$ 1,837
Amortization of acquisition-related intangible assets	1,127	1,343	1,368
Stock-based compensation expense	387	414	444
Restructuring, impairment and disposal charges	19	26	86
Acquisition-related costs	15	20	45
Operating income on non-GAAP basis	\$ 4,656	\$ 4,384	\$ 3,780
Interest expense on GAAP basis	\$ (407)	\$ (434)	\$ (570)
Loss on debt extinguishment	—	23	172
Interest expense on non-GAAP basis	\$ (407)	\$ (411)	\$ (398)
Other income (expense), net on GAAP basis	\$ (14)	\$ 22	\$ 117
(Gains) losses on investments	16	(9)	(119)
Other	—	(8)	(2)
Other income (expense), net on non-GAAP basis	\$ 2	\$ 5	\$ (4)

	Fiscal Quarter Ended		
	January 30, 2022	October 31, 2021	January 31, 2021
Provision for income taxes on GAAP basis	\$ 215	\$ 180	\$
Non-GAAP tax reconciling adjustments	295	297	39
Provision for income taxes on non-GAAP basis	<u>\$ 510</u>	<u>\$ 477</u>	<u>\$ 40</u>
Net income on GAAP basis	\$ 2,472	\$ 1,989	\$ 1,37
Amortization of acquisition-related intangible assets	1,127	1,343	1,36
Stock-based compensation expense	387	414	44
Restructuring, impairment and disposal charges	19	26	8
Acquisition-related costs	15	20	4
Loss on debt extinguishment	—	23	17
(Gains) losses on investments	16	(9)	(11)
Other	—	(8)	—
Non-GAAP tax reconciling adjustments	(295)	(297)	(39)
Net income on non-GAAP basis	<u>\$ 3,741</u>	<u>\$ 3,501</u>	<u>\$ 2,97</u>
Weighted-average shares used in per share calculations - diluted on GAAP basis	429	430	42
Non-GAAP adjustment ⁽¹⁾	17	18	2
Weighted-average shares used in per share calculations - diluted on non-GAAP basis	<u>446</u>	<u>448</u>	<u>45</u>
Net income on non-GAAP basis	\$ 3,741	\$ 3,501	\$ 2,97
Interest expense on non-GAAP basis	407	411	39
Provision for income taxes on non-GAAP basis	510	477	40
Depreciation	136	134	13
Amortization of purchased intangibles and right-of-use assets	24	24	2
Adjusted EBITDA	<u>\$ 4,818</u>	<u>\$ 4,547</u>	<u>\$ 3,94</u>
Net cash provided by operating activities	\$ 3,486	\$ 3,541	\$ 3,11
Purchases of property, plant and equipment	(101)	(88)	(11)
Free cash flow	<u>\$ 3,385</u>	<u>\$ 3,453</u>	<u>\$ 2,99</u>

	Fiscal Quarter Ending
	May 1, 2022
Expected average diluted share count ⁽²⁾ :	
Weighted-average shares used in per share calculation - diluted on GAAP basis	426
Non-GAAP adjustment ⁽¹⁾	16
Weighted-average shares used in per share calculation - diluted on non-GAAP basis	<u>442</u>

(1) Non-GAAP adjustment for the number of shares used in the diluted per share calculations excludes the impact of stock-based compensation expense expected to be incurred in future periods and not yet recognized in the financial statements, which would otherwise be assumed to be used to repurchase shares under the GAAP treasury stock method. In addition, the non-GAAP adjustment includes the impact of Mandatory Convertible Preferred Stock that is antidilutive on a GAAP basis. For the fiscal quarter ending May 1, 2022, the non-GAAP adjustment includes the impact of Mandatory Convertible Preferred Stock that is expected to be antidilutive on a GAAP basis.

(2) Excludes the effects of potential share repurchases.

BROADCOM INC.
CONDENSED CONSOLIDATED BALANCE SHEETS — UNAUDITED
(IN MILLIONS)

	January 30, 2022	October 31, 2021
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 10,219	\$ 12,163
Trade accounts receivable, net	2,539	2,071
Inventory	1,520	1,297
Other current assets	1,063	1,055
Total current assets	15,341	16,586
Long-term assets:		
Property, plant and equipment, net	2,303	2,348
Goodwill	43,450	43,450
Intangible assets, net	10,244	11,374
Other long-term assets	1,886	1,812
Total assets	\$ 73,224	\$ 75,570
LIABILITIES AND EQUITY		
Current liabilities:		
Accounts payable	\$ 1,078	\$ 1,086
Employee compensation and benefits	531	1,066
Current portion of long-term debt	300	290
Other current liabilities	4,378	3,839
Total current liabilities	6,287	6,281
Long-term liabilities:		
Long-term debt	39,205	39,440
Other long-term liabilities	4,738	4,860
Total liabilities	50,230	50,581
Preferred stock dividend obligation	26	27
Stockholders' equity:		
Preferred stock	—	—
Common stock	—	—
Additional paid-in capital	23,083	24,330
Retained earnings	—	748
Accumulated other comprehensive loss	(115)	(116)
Total stockholders' equity	22,968	24,962
Total liabilities and equity	\$ 73,224	\$ 75,570

BROADCOM INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS — UNAUDITED
(IN MILLIONS)

	Fiscal Quarter Ended		
	January 30, 2022	October 31, 2021	January 31, 2021
Cash flows from operating activities:			
Net income	\$ 2,472	\$ 1,989	\$ 1,37
Adjustments to reconcile net income to net cash provided by operating activities:			
Amortization of intangible and right-of-use assets	1,151	1,367	1,39
Depreciation	136	134	13
Stock-based compensation	387	414	44
Deferred taxes and other non-cash taxes	70	(47)	(14)
Loss on debt extinguishment	—	—	17
(Gains) losses on investments	16	(9)	(11)
Non-cash interest expense	32	29	2
Other	(1)	(3)	1
Changes in assets and liabilities, net of acquisitions and disposals:			
Trade accounts receivable, net	(468)	160	(24)
Inventory	(223)	(137)	5
Accounts payable	—	101	4
Employee compensation and benefits	(528)	172	(37)
Other current assets and current liabilities	521	(540)	40
Other long-term assets and long-term liabilities	(79)	(89)	(5)
Net cash provided by operating activities	3,486	3,541	3,11
Cash flows from investing activities:			
Proceeds from sales of businesses	—	45	—
Purchases of property, plant and equipment	(101)	(88)	(11)
Purchases of investments	(200)	—	—
Proceeds from sales of investments	—	102	—
Other	(8)	(9)	(4)
Net cash provided by (used in) investing activities	(309)	50	(12)
Cash flows from financing activities:			
Proceeds from long-term borrowings	—	—	9,90
Payments on debt obligations	(255)	(762)	(9,20)
Payments of dividends	(1,764)	(1,561)	(1,54)
Repurchases of common stock - repurchase program	(2,724)	—	—
Shares repurchased for tax withholdings on vesting of equity awards	(375)	(266)	(22)
Issuance of common stock	1	57	3
Other	(4)	(1)	(2)
Net cash used in financing activities	(5,121)	(2,533)	(1,05)
Net change in cash and cash equivalents	(1,944)	1,058	1,93
Cash and cash equivalents at beginning of period	12,163	11,105	7,61
Cash and cash equivalents at end of period	\$ 10,219	\$ 12,163	\$ 9,55
Supplemental disclosure of cash flow information:			
Cash paid for interest	\$ 240	\$ 571	\$ 37
Cash paid for income taxes	\$ 186	\$ 168	\$ 14